

#### Flow Traders Ltd.

Annual General Meeting 26 April 2023

FLOW TRADERS

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## Agenda

- 1. Opening and announcements
- 2. Alteration of the Bye-Laws (voting item)
- 3. Report of the Board; annual accounts; dividend policy; dividend; remuneration report
  - a. Report of the Board for the financial year 2022 (discussion item)
  - b. Annual accounts for the financial year 2022 (discussion item)
  - c. Dividend policy (discussion item)
  - d. Dividend (non-binding advisory voting item)
  - e. Remuneration Report for the financial year 2022 (non-binding advisory voting item)
- 4. Remuneration Policy for the Board concerning its Executive Directors (voting item)
- 5. Composition of the Board
  - a. Proposal to re-elect Mr Rudolf Ferscha to the Board (voting item)
  - b. Proposal to elect Ms Karen Frank to the Board (voting item)
  - c. Proposal to elect Mr Paul Hilgers to the Board (voting item)
  - d. Proposal to elect Mr Delfin Rueda Arroyo to the Board (voting item)

## Agenda (cont'd)

- 6. Authority to issue shares and exclude or limit pre-emptive rights
  - a. Authority to issue shares (voting item)
  - b. Authority to exclude or limit pre-emptive rights (voting item)
- 7. Authority to purchase own shares (voting item)
- 8. Auditor (voting item)
- 9. Any other business and closing

# 1. Opening and announcements

## 1. Opening and announcements



Rudolf Ferscha Chairman



Jan van Kuijk Vice-Chairman



Linda Hovius



Olivier Bisserier



Roger Hodenius



Mike Kuehnel Chief Executive Officer



Folkert Joling Chief Trading Officer



Karen Frank Non-Executive Director Nominee



Paul Hilgers
Non-Executive
Director Nominee



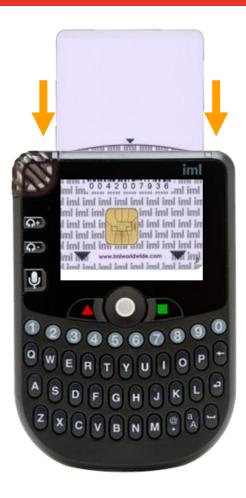
Delfin Rueda Arroyo Non-Executive Director Nominee

René Koekkoek Ernst & Young Accountants LLP Eric Pan Investor Relations Manager

# **Test question**

Test question: Will Ajax beat PSV on Sunday?

- 1. For
- 2. Against
- 3. Abstain

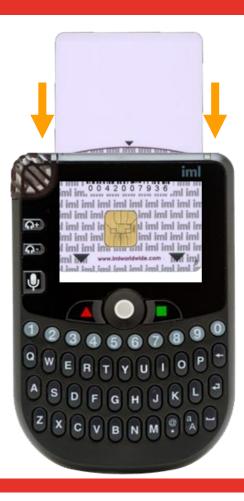


# **Test question**

Test question: Will Ajax beat PSV on Sunday?

- 1. For
- Against
- 3. Abstain

You may vote now



# **Test question**

Test question: Will Ajax beat PSV on Sunday?

- 1. For
- Against
- 3. Abstain

Voting is closed

## 2. Alteration of the Bye-Laws (voting item)

## Alteration of the Bye-Laws

It is proposed to approve the alteration of the Bye-Laws in conformity with the draft Bye-Laws available on FT's corporate website, which amended Bye-laws shall become effective immediately upon passing of the resolution.

- Section 20.4 Shortening of the reflection period to ninety days from two hundred and fifty
- Section 21.1 Textual enhancement of director's term in office
- Section 28.6 Election of vice chairman from among the Non-Executive Directors
- Section 33.1 Introduction of a non-binding advisory vote on the dividend
- Section 36.1 Rectifying a drafting omission regarding declaration of the dividend

# Agenda item 2

Alteration of the Bye-Laws

- 1. For
- 2. Against
- 3. Abstain

# Agenda item 2

Alteration of the Bye-Laws

- 1. For
- 2. Against
- 3. Abstain

You may vote now

# Agenda item 2

Alteration of the Bye-Laws

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

## 3. Corporate Reports

- a. Report of the Board for the financial year 2022 (discussion item)
- b. Annual accounts for the financial year 2022 (discussion item)
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- d. Dividend (non-binding advisory voting item)
- e. Remuneration Report for the financial year 2022 (non-binding advisory voting item)

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# 3.a.i. Report from the CEO and CTrO



Mike Kuehnel Chief Executive Officer



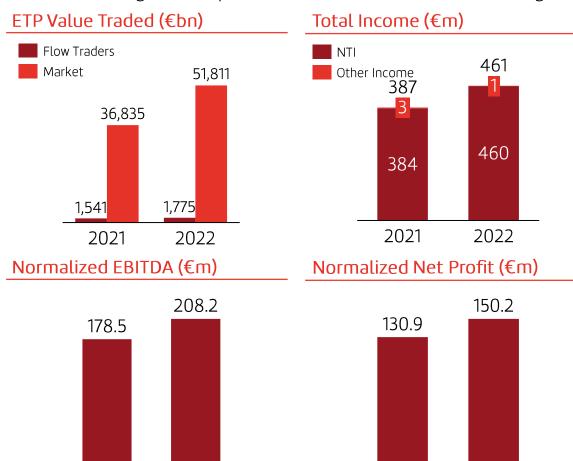
Folkert Joling Chief Trading Officer

## FY22 snapshot

2021

2022

Delivered a strong financial performance amidst a more active trading environment



2021

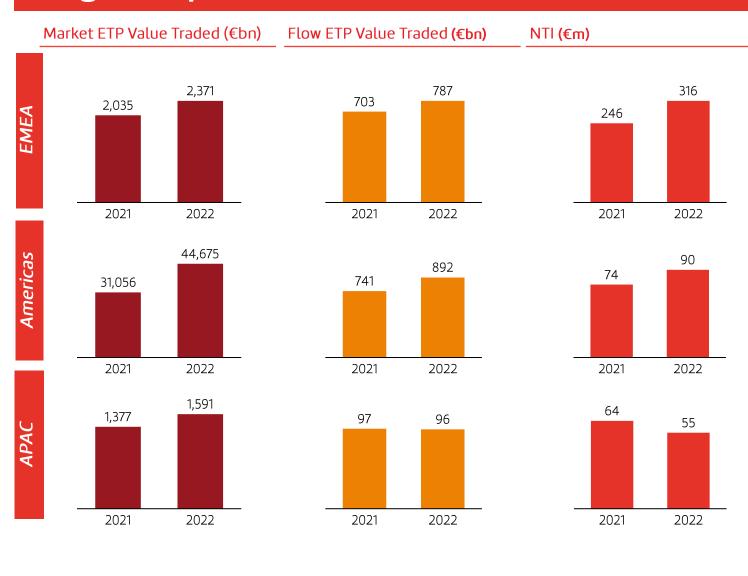
2022

#### 2022 highlights

- Flow Traders ETP Value Traded increased by 15% in FY22 vs FY21
- Market ETP Value Traded increased by 41% in FY22 vs FY21
- Flow Traders recorded NTI of €460m in FY22 reflecting a more active trading environment
- Fixed operating expenses increased by 32% in FY22 vs FY21
- FTEs increased by 8% Y-o-Y to 660 as of 31 December 2022
- FY22 Normalized EBITDA margin reached 45% vs 46% in FY21
- FY22 Net Profit amounted to €150.2m with Normalized EPS of €3.45
- €1.50 total dividend for FY22 and 51% dividend pay-out ratio
- Global ETP AuM declined by 10% percent in FY22, driven primarily by the decline in the market

\*Source: ETFGI Flow Traders AGM 2023 17

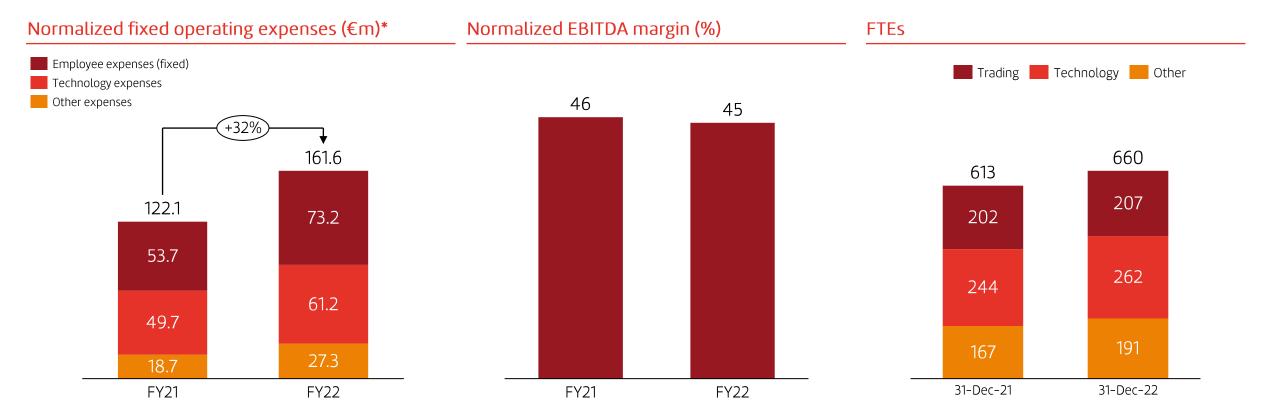
## Regional performance overview



#### 2022 Highlights

- Reinforced position as the leading liquidity provider in ETPs, both on- and off-exchange
- Corporate credit trading business gained further traction across the market. Emerging market bond coverage strengthened
- Continued to prudently provide liquidity to the digital assets markets amidst broader market backdrop
- Continued strategic build out of fixed income business strengthened position across multiple RfQ platforms
- Increased focus on international equity pricing capabilities, including ADR trading
- Expanded Lead Market Maker (LMM) activity with multiple ETP issuers
- Received approval for QFII license in China and opened new office in Shanghai
- Fixed income coverage in Asian market trading hours for global index products and selected bonds
- Reappointed as lead market maker in the HKEX MSCI suite and joined the HKEx Cash Market Consultative Panel

#### Continued investment to drive strategic growth - healthy margins maintained

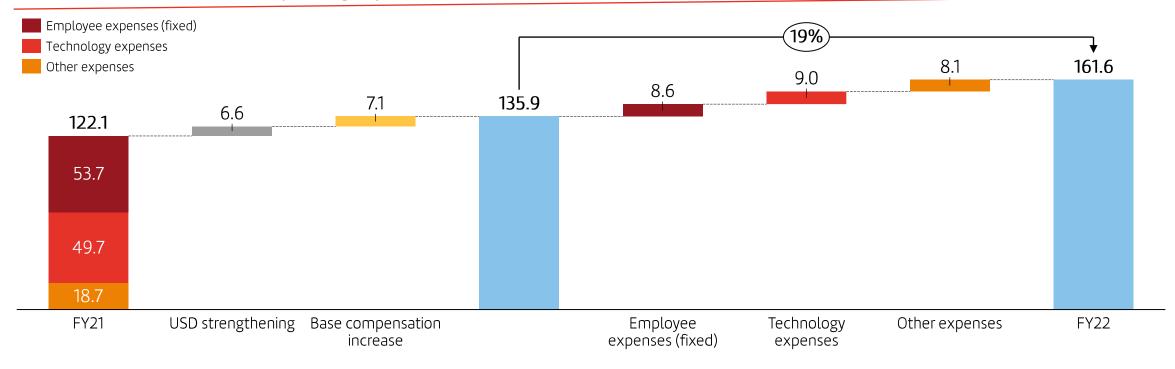


- Main drivers of Y-o-Y increases in fixed expenses relate to FX impact across all categories, new hires to support growth strategy, targeted base compensation increases and continued technology investments
- Profit share / variable remuneration pool adjusted to 32.5% of operating result to reflect the shift in total compensation mix following the base compensation increases
- While Flow Traders remains committed to bringing onboard additional talent in growth business areas, FTEs are expected to remain broadly flat during 2023 given expected efficiency gains.
   There is a strong commitment to maintain the fixed operating cost base in line with the December 2022 run-rate. Accordingly, normalized fixed operating expenses in 2023 are expected to amount to c. €175m €185m

#### Fixed operating expenses development in 2022

19% year-on-year increase in fixed operating expenses when adjusted for USD strengthening and targeted base compensation increases

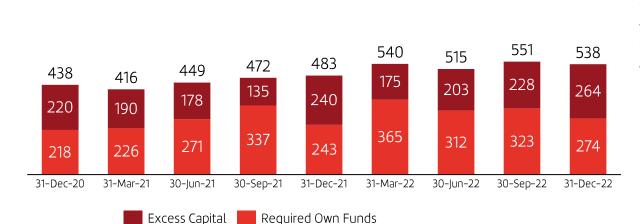
#### FY21 vs FY22 normalized fixed operating expenses (€m)



- 32% Y-o-Y increase in fixed operating expenses 19% when adjusted for USD strengthening and targeted base compensation increases
- €6.6m impact of strengthening USD vs EUR across all expense categories
- €7.1m impact of base compensation increases is offset by the change of the profit-sharing percentage to 32.5% of operating result from 35% ensures income statement neutral impact overall

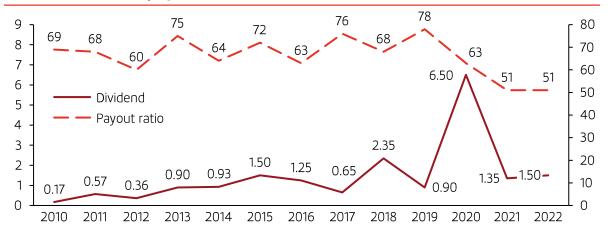
#### Capital update

#### Regulatory Own Funds Requirement (OFR) (€m)

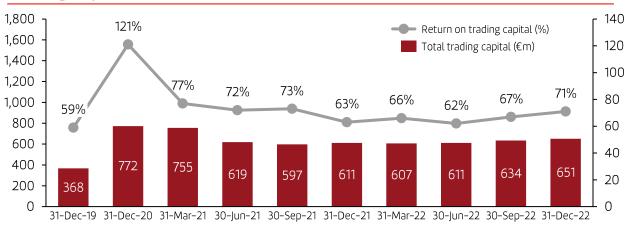


Note: CET1 position as at 31 December 2022 is net of the announced FY22 final dividend (€35m)

#### Dividend (€) and payout ratio (%)



#### Trading capital



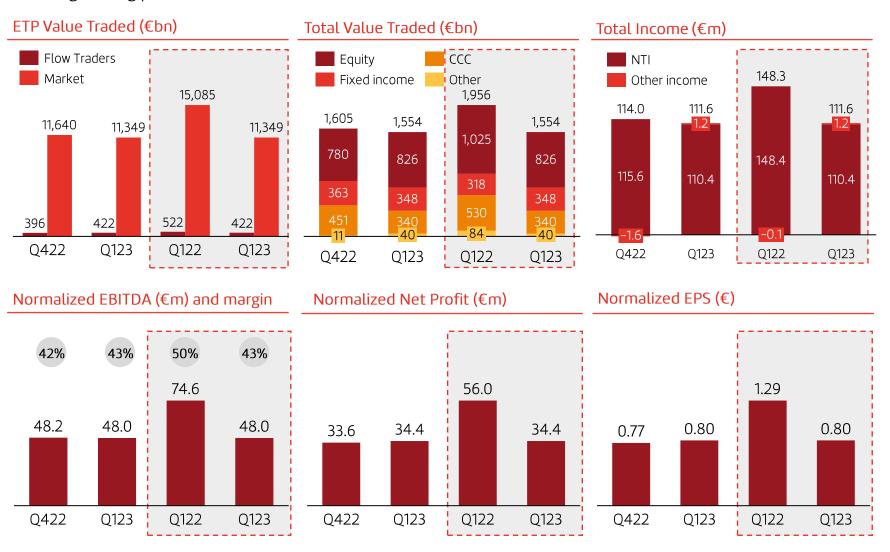
Note: Trading capital equals CET1, deferred variable remuneration and any unpaid dividends. Return on trading capital defined as LTM NTI divided by end of period trading capital

- OFR decreased to €274m reflecting composition of the trading book. €264m of excess capital (31 December 2022)
- €232m pro forma own funds requirement as a result of the corporate holding structure update group consolidated regulatory capital is no longer applicable going forward
- Trading capital stood at €651m as at 31 December 2022 remains highly accretive and has been consistently in excess of 60% over recent quarters
- €0.80 FY22 final dividend total dividend for 2022 of €1.50

Note: Payout ratio calculated using IFRS EPS Flow Traders AGM 2023

## Q123 snapshot

Strong trading performance amidst a more active market environment



#### Highlights

- Market ETP Value Traded declined by 2% quarter-on-quarter and by 25% vs Q122
- Flow Traders ETP Value Traded increased by 7% quarter-on-quarter but declined by 19% vs Q122
- Flow Traders NTI was €110.4m in Q123.
   This compares to NTI of €115.6m in Q422
   and €148.4m in Q122
- Normalized operating expenses of €63.6m incurred in Q123. Employee expenses reflect decreased variable remuneration due to lower operating result and slightly lower fixed operating costs.
- 667 FTEs as of 31 March 2023 compared to 660 FTEs as of 31 December 2022
- Normalized EBITDA in Q123 reached €48.0m representing a margin of 43% compared to Normalized EBITDA in Q422 of €48.2m with a margin of 42%
- Q123 Normalized net profit amounted to €34.4m with Normalized basic EPS of €0.80

## Risk & Compliance – 2022 highlights

#### Risk

- A robust capital base is maintained throughout the year despite bouts of high market volatility.
- Resilient risk management of increasingly fraught geopolitical environment and macro-economic regime change, allowing the business to capture opportunities.
- Progress in deepening the business capacity across prime brokers in line with the diversification strategy.
- Enhanced internal review process and operational policies on Operational Risk Management with expanded capacity from a global perspective, further reducing the overall operational risks of the firm.

#### Compliance

- Obtained regulatory approvals for relocation of group holding company
- Enhanced sanctions monitoring in response to geopolitical events
- Further strengthened our AML framework to support the growth of digital assets activities. This included continued investment in state of the art digital assets AML software for screening exchanges, counterparties and transactions
- Obtained license to bring UK activities under FCA supervision post-Brexit
- Continued active engagement with government, regulators and industry bodies to enhance transparency and promote fair competition in global financial markets (e.g. MiCA, Basel Committee capital requirements for digital assets, DORA)
- Completed successful roll-out of new market surveillance capabilities to keep pace with the evolution of the business

## **ESG** highlights

Flow Traders' overall impact on the environment is low – our ESG focus is on shared value and ensuring smooth functioning of markets

#### **ESG** ambition

- To ensure the smooth functioning of markets which will assist in financing the transition towards a sustainable society by:
  - Investing in trading capabilities to ensure that sustainable investment products can be traded easily and efficiently
  - Promoting the drive for fair and transparent markets, in continuous collaboration with the financial and investment community
  - Operating with high ethical standards at all times and compliance with laws and regulations and respecting human rights
  - Promoting sustainable tangible practices within the company and towards communities, by respecting and developing employees and by supporting our ecosystem

# Scope 3 Scope 2 62%

Scope 1

Carbon footprint

2022 carbon footprint − 4,741 tonnes CO<sub>2</sub>eq

- Flow Traders' carbon footprint was calculated for the first time in 2020
- Due to the nature of the business, Flow Traders has a relatively light carbon footprint
- Primary GHG emissions arise from energy use in offices and data centers, from staff travel, and indirectly from the supply chain
- During 2022 Flow Traders was once again carbon neutral, committing to offsetting the entire carbon footprint



ESG Risk Rating: 24.6 Medium Risk

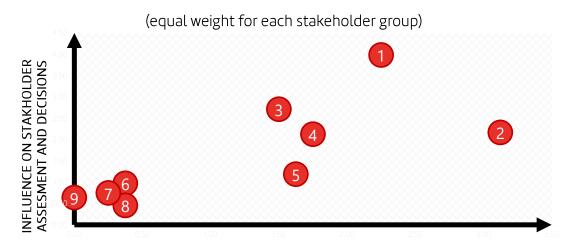


ESG Rating: A

## ESG materiality analysis

In late 2020, Flow Traders performed a materiality analysis to identify the ESG related issues that should be the main areas of focus

#### ESG materiality matrix



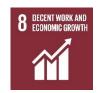
SIGNIFICANCE OF ECONOMIC, ENVIRONMENTAL AND SOCIAL IMPACTS

#### ESG materiality factors

• On the basis of the materiality matrix, Flow Traders has identified 9 key ESG factors, of which five are considered highly material

Rank	Material topic
01	Business integrity
02	Liquidity in financial markets
03	Good corporate governance
04	Diversity & inclusion
05	Sustainable Employment
06	Fair taxation
07	Stakeholder engagement
08	Societal commitments and charities
09	Carbon emissions, material use and waste

#### **UN SDGs**







#### Five megatrends are shaping the future of financial markets

Rise of ETP investing

7x

Growth in AUM by 2025







Electronification

70%

Electronification rate in selected Fixed Income classes



**Digital Assets** 

\$133bn

Crypto spot daily average exchange volume



**Emerging** ecosystems

\$150bn

VC and PE investments into FinTech/ innovative players









Regulation



Rising demand for regulatory compliance







Continuously growing assets under management

Significant penetration potential across markets, regions and client types

Further trade electronification in FICC and other asset classes, with substantial potential

Shift of electronic trading in foreign exchange spot from D2D to D2C platforms

Institutional adoption of Digital Assets, also through ETPs

Cryptocurrencies and DeFi as new large liquidity pools

Shift in trends increases capital investments into innovative solutions

**Capabilities** often acquired through a network of partnerships

Increasing standards for trade execution. reporting, and harmonization in settlement

Accelerating regulatory dialogue around Digital Assets

Legend:

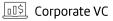
Relevance for Flow Traders business



Fixed Income

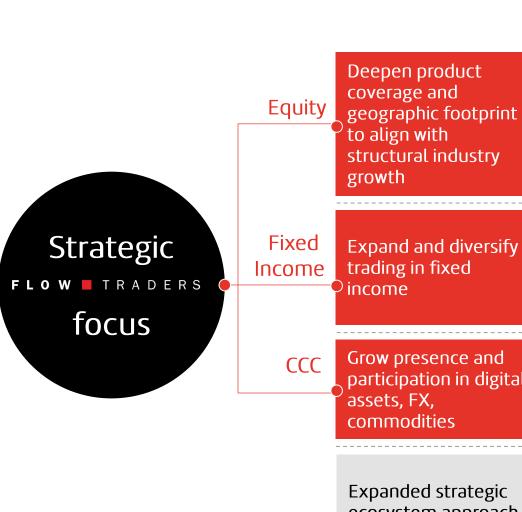


Digital Assets

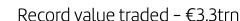


#### Key strategic objectives

Significant strategic achievements in 2022 with clear focus areas for 2023 – fully aligned with the road to €1bn NTI ambition



#### 2022 achievements



- Grew counterparty base even further to 2,200+
- Commenced on-shore trading in China



#### 2023 onwards focus

Focus in the US on index products with international underlying



Expanding the set up in China and Korea

Expand and diversify trading in fixed <sup>)</sup> income

28% increase in value traded vs 2021

Continued growth of corporate credit and EM sovereign bond market making in EMEA and US Further grow single bond trading capabilities globally

Grow fixed income counterparty base

Grow presence and participation in digital assets, FX, commodities

Further enhanced crypto coverage globally

Worked extensively around Ethereum upgrade

Accelerate footprint in ETP, spot and derivatives products

Expand OTC bilateral counterparty business across CCC

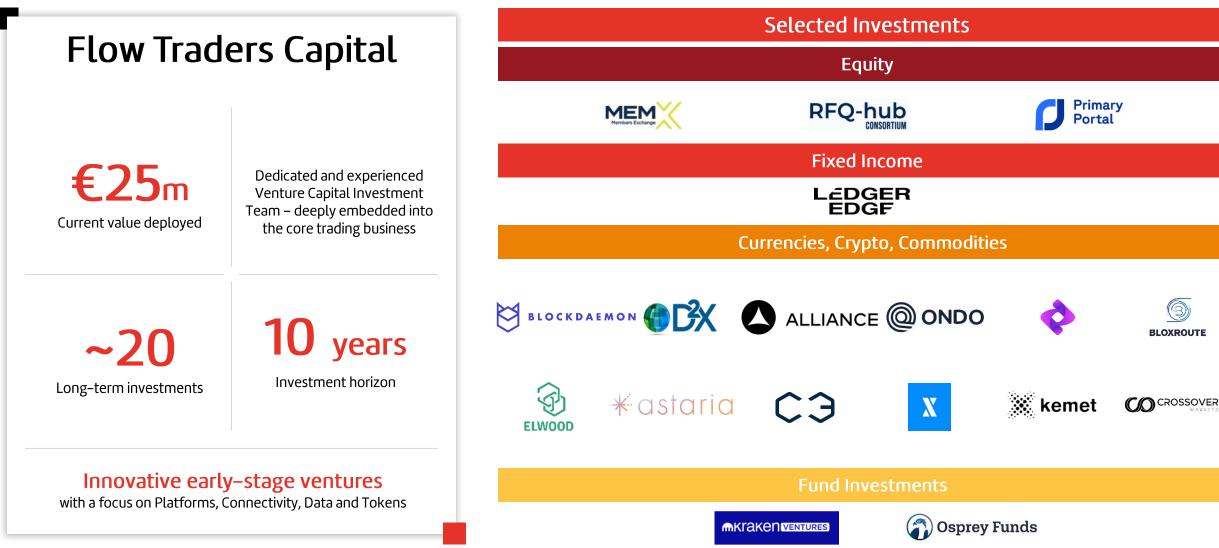
Expanded strategic ecosystem approach Established Flow Traders Capital corporate venture capital unit

Completed 16 strategic investments

Support existing investments

Continually assess relevant new strategic opportunities

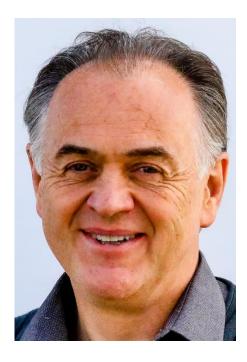
Flow Traders Capital partners with ambitious entrepreneurs to build technology that leads to innovation within the financial services industry and aligns with our core business strategy



#### 3. Corporate Reports

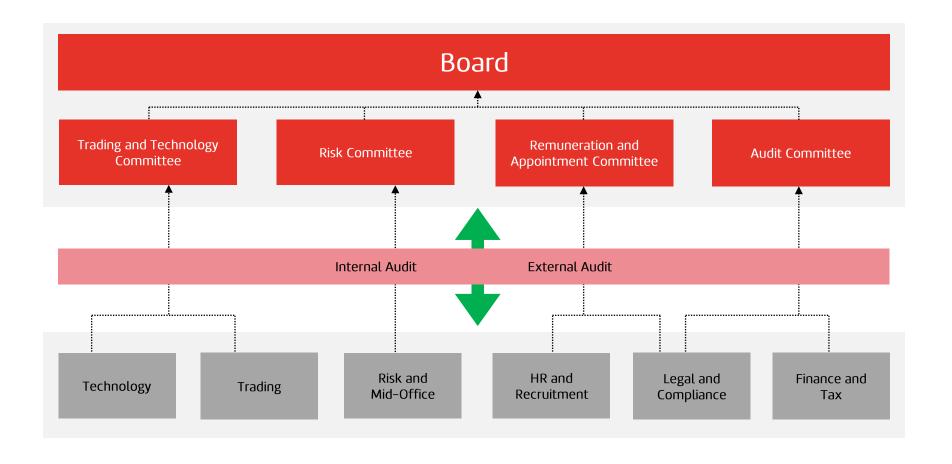
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# 3.a.ii. Report from the Chairman



Rudolf Ferscha Chairman of the Board

# Report from the Chairman



## Report from the Chairman

Main topics in 2022

Strategy and strategy related risks Succession planning and diversity Culture, values, DEI New legislation and regulation Financial results and Large investments Corporate governance structure Industry-related updates Remuneration **Internal Audit Function** 

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## Q&A

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#### Flow Traders N.V.

**Financial Statements 2022** 

General Meeting 26 April 2023



#### **Audit Scope and Timing**

- Statutory and Consolidated Financial Statements
- Annual Report
- Quarterly reviews
- Non-Financial Information

April – May '22:
Audit Planning and Q1
review

Jun-August '22:
Walkthroughs key
processes and Q2 review

Sep – Nov'22:
Q3 review

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#### **Areas of Audit attention**

#### What has continued in our approach?

- Understand the business and its environment
- Top down, risk based multilocation audit
- Involvement from specialist on multiple topics
- Working from home impact on internal controls and fraud risks

#### What changed in our 2022 audit:

- Specific attention on the effects of the Russian/Ukraine war
- Specific attention on the effects of the update in the corporate holding structure

#### **Key audit matters:**

- Update in corporate holding structure
- Fair value measurement of financial assets and liabilities held for trading
- Digital Assets and Liabilities balances and related income/expenses

#### Materiality and topics discussed with the boards



- Materiality for Flow Traders is based on profit before tax
- Benchmark is set at 5%, same as previous year
- Planning level: EUR 8 million (2021: EUR 7.3 million)
- Threshold for reporting items to the summary of audit differences:
   EUR 0.4 million

Topics discussed with the executive and supervisory boards:

- Overall approach and scope of the audit
- IT and internal control findings
- Accounting policies and estimates applied
- Key audit matters
- Findings from our quarterly review procedures
- Audit differences above our threshold
- Independence matters



#### Fraud and non-compliance risk

Together with our forensic specialists we perform the following procedures relevant to the financial audit on fraud risks:

- Assessment of Flow Traders overall integrity framework
- Frequent meetings with compliance, legal and internal audit functions of Flow Traders
- Test of design of (fraud) incident identification and remediation procedures
- Review accounting estimates for management bias and run data analytic procedures on manual journal entries

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#### **Conclusion and other Audit Deliverables**

- Unqualified opinion 2022 on the consolidated Financial Statements
- Management letter on internal control observations
- Long form report to the executive and supervisory boards
- Transparent communication and good cooperation

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#### Agenda item 3.c (discussion item)

#### Dividend policy (from the 2022 Annual Report)

Flow Traders intends to pay dividends annually in two instalments, with a target aggregate dividend payout ratio of at least 50 percent of the company's net profits realized during the financial year. The Board may decide that the profits realized during a financial year will fully or partially be appropriated to increase and/or form reserves.

#### 3. Corporate Reports

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### Agenda item 3.d (non-binding advisory voting item)

#### Determination of dividend

It is proposed to the General Meeting that a total cash dividend of  $\leq$ 1.50 per share will be paid out to shareholders for the financial year 2022, subject to a 15% Dutch dividend withholding tax (dividendbelasting). An interim cash dividend of  $\leq$ 0.70 per share has been paid out in August 2022. This means that the final cash dividend proposal to the General Meeting is  $\leq$ 0.80 per share.

# Agenda item 3.d

Determination of the dividend

- 1. For
- 2. Against
- 3. Abstain

# Agenda item 3.d

Determination of the dividend

- 1. For
- 2. Against
- 3. Abstain

You may vote now

# Agenda item 3.d

Determination of the dividend

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

#### 5. Composition of the Board (voting item)

- a. Proposal to re-elect Mr. Rudolf Ferscha to the Board (voting item)
- b. Proposal to elect Ms. Karen Frank to the Board (voting item)
- c. Proposal to elect Mr. Paul Hilgers to the Board (voting item)
- d. Proposal to elect Mr. Delfin Rueda Arroyo to the Board (voting item)

### 5.a Proposal to re-elect Mr. Rudolf Ferscha to the Board (voting item)

a. Proposal to re-elect Mr. Rudolf Ferscha to the Board

In accordance with the Bye-Laws of the Company, the Board nominates Mr. Rudolf Ferscha for re-election as member of the Board as Non-Executive Director with effect from 26 April 2023 for the period of four years (i.e. until the end of the annual general meeting to be held in 2027).

Rudolf Ferscha was initially appointed as Chairman in March 2021 and has served on the Board since 2015. He is also a member of Flow Traders' Audit Committee, Remuneration and Appointment Committee, Risk Committee and Trading and Technology Committee. He is currently a partner at Gledhow Capital Partners and Chairman of the Advisory Board at Mainberg Asset Management. He has more than 25 years of board-level experience, including executive roles on the Management Boards of Goldman Sachs Bank in Germany and of Deutsche Börse AG. He previously served as CEO of Eurex and Chairman of the Management Board of the Frankfurt Stock Exchange.

# Agenda item 5.a

Proposal to re-elect Mr. Rudolf Ferscha to the Board

- 1. For
- 2. Against
- 3. Abstain

# Agenda item 5.a

Proposal to re-elect Mr. Rudolf Ferscha to the Board

- 1. For
- 2. Against
- 3. Abstain

You may vote now

## Agenda item 5.a

Proposal to re-elect Mr. Rudolf Ferscha to the Board

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

### 5.b Proposal to elect Ms. Karen Frank to the Board (voting item)

b. Proposal to elect Ms. Karen Frank to the Board

In accordance with the Bye-Laws of the Company, the Board nominates Ms. Karen Frank for election as a member of the Board as Non-Executive Director with effect from 26 April 2023 for the period of four years (i.e. until the end of the annual general meeting to be held in 2027).

Karen Frank brings considerable financial industry experience and most recently served as Executive Managing Director, Global Head of Equities at Ontario Teachers' Pension Plan. In 2012, she joined Barclays as Managing Director, where she was co-head of the Financial Sponsors Group. Karen was appointed as CEO of Barclays Private Bank & Overseas Services business in 2016 and served as a member of the Barclays Consumer Banking & Payments Executive Committee. Previously, she had worked for Goldman Sachs in their Financial Sponsors business.

## Agenda item 5.b

Proposal to elect Ms. Karen Frank to the Board

- 1. For
- 2. Against
- 3. Abstain

## Agenda item 5.b

Proposal to elect Ms. Karen Frank to the Board

- 1. For
- 2. Against
- 3. Abstain

You may vote now

## Agenda item 5.b

Proposal to elect Ms. Karen Frank to the Board

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

### 5.c Proposal to elect Mr. Paul Hilgers to the Board (voting item)

c. Proposal to elect Mr. Paul Hilgers to the Board

In accordance with the Bye-Laws of the Company, the Board nominates Mr. Paul Hilgers for election as a member of the Board as Non-Executive Director with effect from 26 April 2023 for the period of three years (i.e. until the end of the annual general meeting to be held in 2026.)

Paul Hilgers has an extensive and proven track record within global financial markets, particularly within trading, clearing and market infrastructure. He previously worked at Deutsche Börse AG as Managing Director, heading the firm's cash market business. He had previously served as CEO of Optiver, a global trading firm, from 2014 until 2017. Prior to that, he had served as CEO APAC and as Director Market Structure for Optiver.

## Agenda item 5.c

Proposal to elect Mr. Paul Hilgers to the Board

- 1. For
- 2. Against
- 3. Abstain

## Agenda item 5.c

Proposal to elect Mr. Paul Hilgers to the Board

- 1. For
- 2. Against
- 3. Abstain

You may vote now

## Agenda item 5.c

Proposal to elect Mr. Paul Hilgers to the Board

- 1. For
- Against
- 3. Abstain

Voting is closed

### 5.d Proposal to elect Mr. Delfin Rueda Arroyo to the Board (voting item)

d. Proposal to elect Mr. Delfin Rueda Arroyo to the Board

In accordance with the Bye-Laws of the Company, the Board nominates Mr. Delfin Rueda Arroyo for election as a member of the Board as Non-Executive Director with effect from 26 April 2023 for the period of three years (i.e. until the end of the annual general meeting to be held in 2026).

Delfin Rueda brings a wealth of experience in finance, strategy and financial markets. He is currently a member of the Supervisory Board of Adyen and Chair of its Audit and Risk Committee, as well as Non-Executive Director of Allfunds. He previously served as CFO and Vice-Chair of the Executive Board and Management Board at NN Group. He was also the CFO and CRO and member of the Management Board at Atradius and held leadership positions at J.P. Morgan, UBS and Andersen Consulting.

# Agenda item 5.d

Proposal to elect Mr. Delfin Rueda Arroyo to the Board

- 1. For
- 2. Against
- 3. Abstain

### Agenda item 5.d

Proposal to elect Mr. Delfin Rueda Arroyo to the Board

- 1. For
- 2. Against
- 3. Abstain

You may vote now

## Agenda item 5.d

Proposal to elect Mr. Delfin Rueda Arroyo to the Board

- 1. For
- Against
- 3. Abstain

Voting is closed

#### 6. Authority to issue and exclude or limit pre-emptive rights

- a. Authority to issue shares (voting item)
- b. Authority to exclude or limit pre-emptive rights (voting item)

#### Agenda item 6.a (voting item)

#### a. Authority to issue shares

It is proposed to renew the authority of the Board to issue common shares or to grant rights to subscribe for common shares for a period of 18 months from the date of this General Meeting (i.e. up to and including 26 October 2024) for up to 10% of the total number of shares issued at the time of the General Meeting for any purposes.

# Agenda item 6.a

Authority to issue shares

- 1. For
- 2. Against
- 3. Abstain

# Agenda item 6.a

Authority to issue shares

- 1. For
- 2. Against
- 3. Abstain

You may vote now

# Agenda item 6.a

Authority to issue shares

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

### Agenda item 6.b (voting item)

#### b. Authority to exclude or limit pre-emptive rights

It is proposed to renew the authority of the Board to exclude or limit applicable pre-emptive rights when issuing common shares or granting rights to subscribe for common shares as set out in item 6.a. above for a period of 18 months from the date of this General Meeting (i.e. up to and including 26 October 2024).

## Agenda item 6.b

Authority to restrict or exclude pre-emptive rights

- 1. For
- 2. Against
- 3. Abstain

# Agenda item 6.b

Authority to restrict or exclude pre-emptive rights

- 1. For
- 2. Against
- 3. Abstain

You may vote now

# Agenda item 6.b

Authority to restrict or exclude pre-emptive rights

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

### 7. Authority to purchase own shares (voting item)

### Authority to purchase own shares

It is proposed to renew the authority of the Board to purchase shares in the capital of the Company, either through purchase on a stock exchange or otherwise. The authority will apply for a period of 18 months from the date of this General Meeting (i.e. up to and including 26 October 2024), under the following conditions:

- (i) up to 10% of the total number of shares issued at the time of the General Meeting;
- (ii) provided that the Company will not hold more shares in treasury than 10% of the issued share capital; and
- (iii) at a price (excluding expenses) not less than the nominal value of the shares and not higher than the opening price on Euronext Amsterdam on the day of repurchase plus 10%.

Authority to acquire own shares

- 1. For
- 2. Against
- 3. Abstain

Authority to acquire own shares

- 1. For
- 2. Against
- 3. Abstain

You may vote now

Authority to acquire own shares

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

### 8. Auditor (voting item)

Auditor (voting item)

In accordance with the recommendation of the Audit Committee, the Board proposes to appoint Ernst & Young Accountants LLP as the Company's external auditor for the reporting year 2023.

Auditor

- 1. For
- 2. Against
- 3. Abstain

Auditor

- 1. For
- 2. Against
- 3. Abstain

You may vote now

Auditor

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

### 3. Corporate Reports

- a. Report of the Board for the financial year 2022 (discussion item)
  - i. Report from the CEO and CTrO
  - ii. Report from the Chairman
  - iii. Q&A
- b. Annual accounts for the financial year 2022 (discussion item)
- c. Dividend policy (discussion item)
- d. Dividend (non-binding advisory voting item)
- e. Remuneration Report for the financial year 2022 (non-binding advisory voting item)

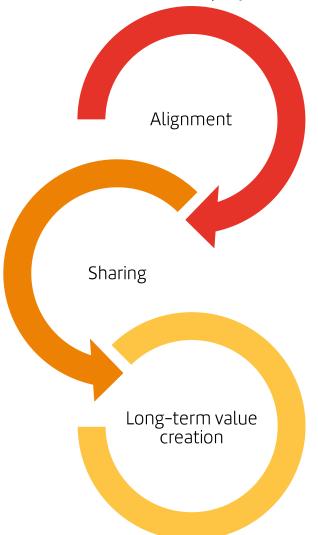
### 3.e Remuneration Report for the financial year 2022



Linda Hovius Chair of the Remuneration & Appointment Committee

### Our remuneration philosophy has been key to the success of Flow Traders

We strongly believe that our success since inception has been driven by our people - core to our DNA is to share profits fairly with shareholders and employees



- Existing compensation structure which remains fully at risk goes above and beyond standard clawback and malus
- Variable remuneration is only paid in the event the company is profitable. Low base salaries to ensure flexible cost base
- Remuneration policy has been accepted by our regulators
- Embeds a high level of risk-awareness at every level of the organisation
- Standard 32.5% profit share means that remuneration approach comes at 'no cost' to shareholders
- At its core, it is about sharing the upside as well as the downside among all employees and shareholders equally
- Executive Directors are part of the same company-wide variable remuneration pool fair distribution among colleagues
- Remuneration policy is aligned with sector peers and reflective of the industry we operate in
- Significant contributor to attracting and retaining the right talent to drive Flow Traders' strategic growth agenda
- Remuneration and strategy are evaluated on a multi-year basis to ensure both employees and shareholders benefit from and are exposed to the returns of continuous growth investments, also during less profitable periods

### Diligent cycle of evaluation, KPI setting and variable remuneration allocation

### November

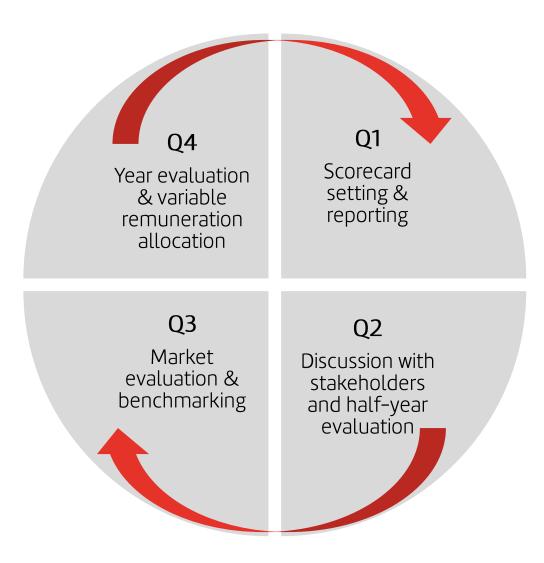
- Executive Directors perform self-evaluation
- RemCo prepares year-end evaluation of EDs

### December

- Year-end evaluation of EDs by non-EDs
- EDs determine company-wide variable remuneration pool
- RemCo proposes variable remuneration taking into account EDs' view on structure and extent
- NEDs sets EDs' variable remuneration based on performance evaluation and relative to employee pool (circa. Top 50)

### September

 RemCo discusses stakeholder feedback and performs market and benchmarking analysis



### January

- NEDs send written feedback on performance and communicates variable remuneration to EDs
- EDs input on KPI scorecard for current year
- RemCo prepares scorecard and individual targets
- NEDs define scorecard and targets
- Chair of Board and Chair of RemCo discuss targets with each ED

### February

- RemCo prepares remuneration report
- NEDs discuss remuneration report and evaluate remuneration policy

### March

- Remuneration policy updates to AGM, if any April
- NEDs discuss remuneration report with stakeholders

### May

RemCo prepares mid-year evaluation of EDs

### June

Mid-year evaluation of EDs by NEDs

### 2022 Management Board remuneration outcomes

### Flow Traders delivered strong financial performance amidst normalizing markets

- The Supervisory Board determined a firm-wide variable remuneration pool of €86.6 million for 2022 (32.5% of operating result)
- Management Board remuneration in accordance with the remuneration policy adopted at the 2016 AGM, while also considering the new policy proposed at this 2023 AGM
- Performance of the Management Board has been reviewed against their individual targets, which cover both quantitative
  and qualitative targets, as well as the company KPI scorecard, which was disclosed in the Annual Report
- 6.1% of the variable remuneration pool was allocated to the Management Board strong belief in rewarding performance.
   If Flow Traders is less successful, there is a corresponding downwards impact on variable remuneration levels without any smoothing actions

	Performance 2022		
Performance metric	Treshold	Target	Maximum
Median daily NTI normalized for volatility		227	277
Normalized EBITDA margin		40%	
Average return on shareholders' equity		15%	7%
Business development and diversification index		1.45	
Compliance awareness score		100% 100%	
Engagement score		7.4 7.6	

- We shared profits fairly with shareholders and employees, proved by substantial dividends and consistently low CEO/Average Employee pay-ratio
- Any deferred payment stays fully at risk until vesting

### 2022 Supervisory Board remuneration outcomes

### Remuneration received in 2022

- Remuneration policy for the members of the Supervisory Board was adopted by the AGM in 2021
- Annual fixed fee of €100,000 for the Chairman and €70,000 for other members of the Supervisory Board
- As approved by the 2022 AGM, committee members and committee chairs received separate fees for additional responsibilities and time commitment required for committee work in 2022
- The aggregate fees paid in 2022 remains the same compared to 2021
- No variable remuneration, share-based remuneration, personal loans, guarantees or other ancillary benefits for any member of the Supervisory Board

### Agenda item 3.e (non-binding advisory voting item)

Remuneration Report for the financial year 2022 (advisory voting item)

Discussion of the Remuneration Report regarding the remuneration of the Supervisory Board and Management Board over the year 2022. The remuneration report has been published as part of the annual report for the financial year 2022 and is also published separately on our website <a href="https://www.flowtraders.com/investors/reports-documents">https://www.flowtraders.com/investors/reports-documents</a>.

# Agenda item 3.e

Remuneration Report for the financial year 2022 (non-binding advisory voting item)

- 1. For
- Against
- 3. Abstain

# Agenda item 3.e

Remuneration Report for the financial year 2022 (non-binding advisory voting item)

- For
- 2. Against
- 3. Abstain

You may vote now

# Agenda item 3.e

Remuneration Report for the financial year 2022 (non-binding advisory voting item)

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

4. Remuneration Policy for the Board Concerning its Executive Directors (voting item)

### Agenda item 4 (voting item)

### Remuneration Policy for the Board concerning its Executive Directors

Following the implementation of the Shareholders Rights Directive II into Dutch law, it is proposed to approve a new remuneration policy for the Executive Directors. The Company's current general remuneration policy was adopted by the General Meeting on 19 May 2016. The proposed amendments reflect the items prescribed for by the Shareholders Rights Directive II.

### Proposed Executive Director remuneration policy

Our proposed 2023 Executive Director remuneration policy reflects our mission, corporate identity, culture and values

- We believe in sharing our profits with all relevant stakeholders, including our employees
- We reward all our employees, including the Executive Directors, based on the same remuneration policy
- The design of our remuneration policy reflects our mission, corporate identity, core values & culture, is aligned with our long-term interests and is underpinned by deep risk-awareness
- We value the input of all stakeholders when determining our (Executive Director) remuneration policy and we are strongly committed to our broader responsibility to society

### Our current policy

### Key elements of our current policy adopted by shareholders in 2016

Element	Current policy
Variable remuneration pool	<ul> <li>Total variable remuneration pool available for all employees (including Executive Directors) is set at a maximum of 40% of operating result</li> <li>No variable remuneration pool if Flow Traders was not profitable in the relevant performance year</li> </ul>
Maximum Executive Director remuneration	<ul> <li>No cap on Executive Director remuneration</li> </ul>
Deferral and vesting	<ul> <li>Above a certain threshold, variable remuneration is paid out in at least two instalments</li> </ul>
Encouragement of share ownership	<ul> <li>No ability to award shares to the Executive Directors</li> </ul>
	No share ownership guidelines in place

### Key elements of our 2023 proposed policy

# Variable remuneration pool Total variable remuneration pool available for all employees (including Executive Directors) is reduced to a maximum of 32.5% of the operating results Maximum Executive Director remuneration Executive Director compensation is capped at 20x the average full-time employee's total remuneration Proposal to defer a significant part of any variable remuneration award (62.5%) for a multi-year period Significant part (50%) of the variable remuneration is paid out in equity and is subject to a holding period of one year after vesting

### Key elements of our 2023 proposed policy

- 1 Variable remuneration pool
- Total variable remuneration pool available for all employees (including Executive Directors) is reduced to a maximum of 32.5% of the operating results
- 2 Maximum Executive Director remuneration
- Cap on Executive Director total remuneration levels taking into account the average full-time employee total
  remuneration levels, i.e., total remuneration for any Executive Director to be capped at 20x the average full-time
  employee's total remuneration

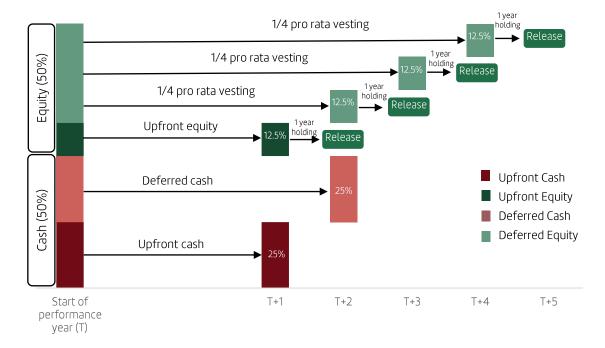
CEO & average FTE compensation	2022	2021
Average total compensation per FTE (€)	235,900	269,400
CEO total remuneration (€)	1,795,000	1,544,608
Pay ratio (CEO vs average total compensation per FTE)	7.6	5.7

### Key elements of our 2023 proposed policy

3

### Introduction longer deferral periods and of share-based compensation

### Proposed deferral structure



- Propose to further align our remuneration policy with our philosophy and to defer a significant part of any variable remuneration award (62.5%) for a multiyear period
- Significant part (50%) of the variable remuneration is paid out in equity and is subject to a holding period of one year after vesting
- Remains <u>fully at risk</u> should Flow Traders make a loss
- Propose the introduction of post-termination transfer restrictions

### Rationale behind key elements of our 2023 proposed policy

- Consistent and longstanding belief in sharing our profits
- True effective alignment amongst all shareholders
- Aligned with sector peers and market expectations
- Key contributor in driving Flow Traders' long-term success to date and creating risk aware culture
- Essential retention and recruitment tool



### Additional changes to further address stakeholder feedback

### Elements

Assessing performance and remuneration outcomes

### Changes

- ✓ Performance will be assessed against company KPI's (70% weight) and individual targets (30% weight)
- Company KPI scorecard and performance will be disclosed in the remuneration report retrospectively
- Scorecard metrics for the upcoming year will be disclosed in the remuneration report ex-ante

Share ownership guidelines

✓ Executive Directors shall retain 50% of shares awarded until at least 12 months have lapsed after the end of employment

Remuneration Policy for the Board concerning its Executive Directors

- 1. For
- 2. Against
- 3. Abstain

Remuneration Policy for the Board concerning its Executive Directors

- 1. For
- 2. Against
- 3. Abstain

You may vote now

Remuneration Policy for the Board concerning its Executive Directors

- 1. For
- 2. Against
- 3. Abstain

Voting is closed

# 9. Any other business and closing

# Thank you!